

# DEPARTMENT OF HEALTH COMMUNITY HEALTH ADMINISTRATION

#### HEALTHYSTEPS PROGRAM

REQUEST FOR APPLICATIONS

FO# CHA-PG-00002-006

**RFA# CHA\_HSP\_11.2.22** 

**SUBMISSION DEADLINE:** 

#### **TUESDAY, JANUARY 11, 2023 BY 6:00 PM**

The Department of Health (DC Health) reserves the right without prior notice, to reduce or cancel one or more programs listed in this Request for Applications (RFA). DC Health reserves the right to reject all applications, adjust the total available funds or cancel the RFA in part or whole. Funding levels for the total program and budget amounts of individual awards shall be contingent upon continued receipt of funding by DC Health, as well as any reduction, elimination or reallocation of funds by a federal grantor, the Executive Office of the Mayor (EOM) and/or DC Health. Any adjustments shall be in accordance with authorizing legislation for the use of funds, all DC municipal regulations for grant-making and the applicable federal and DC Health terms of agreement.

#### DC DEPARTMENT OF HEALTH

**Community Health Administration** 

#### NOTICE OF FUNDING AVAILABILITY (NOFA)

#### FO# CHA-PG-00002-006 RFA# CHA\_HSP\_12.2.22 HEALTHYSTEPS PROGRAM

The District of Columbia, Department of Health (DC Health) is requesting proposals from qualified applicants to provide services in the program and service areas described in this Notice of Funding Availability (NOFA). This announcement is to provide public notice of the DC Health's intent to make funds available for the purpose described herein. The applicable Request for Applications (RFA) will be released under a separate announcement with guidelines for submitting the application, review criteria and DC Health terms and conditions for applying for and receiving funding.

Funding Opportunity Title:	HealthySteps Program		
Funding Opportunity Number:	FO-CHA-PG-00002-006		
Program RFA ID#:	CHA_HSP_12.2.22		
DC Health Administrative Unit:	Community Health Administration		
DC Health Program Bureau	Family Health Bureau		
Program Contact:	Jasmine Davis Public Health Advisor Early Childhood Health Division Family Health Administration ECDH.DCHealth@dc.gov		
Program Description:	DC Health is requesting proposals from qualified applicants to implement the evidence-based primary care program, HealthySteps.		
Eligible Applicants	Federally Qualified Health Centers, for-profit and nonprofit pediatric or family medical practices located in the District of Columbia whose population includes children ages 0-3 serving a population of at least 50% Medicaid-eligible families.		
Anticipated # of Awards:	1		
Anticipated Amount Available:	\$225,000		
Annual Floor Award Amount:	\$100,000		

Annual Ceiling Award Amount:	\$300,000
Legislative Authorization	FY23 Budget Support Act of 2022
Associated CFDA#	Not Applicable
Associated Federal Award ID#	Not Applicable
Cost Sharing/Match Required?	No
RFA Release Date:	December 2, 2022
Letter of Intent Due date:	Not Applicable
Application Deadline Date:	January 11, 2023
Application Deadline Time:	6:00 p.m.
Links to Additional Information about this Funding Opportunity	DC Grants Clearinghouse https://communityaffairs.dc.gov/content/community-grant-program#4
	DC Health EGMS https://dcDC Health.force.com/GO_ApplicantLogin2

#### Notes:

- 1. DC Health reserves the right to issue addenda and/or amendments subsequent to the issuance of the NOFA or RFA, or to rescind the NOFA or RFA.
- 2. Awards are contingent upon the availability of funds.
- 3. Individuals are not eligible for DC Health grant funding.
- 4. Applicants must have a DUNS #, Tax ID#, and be registered in the federal Systems for Award Management (SAM) with an active UEI# to be registered in DC Health's Enterprise Grants Management System.

# **CONTENTS**

RF	RFA TERMS AND CONDITIONS6				
СН	CHECKLIST FOR APPLICATIONS8				
1.	GENERAL INFORMATION	9			
1.1	Key Dates	9			
1.2	2 Overview	9			
1.3	3 Purpose	9			
1.4	Source of Grant Funding	10			
1.5	5 Award Information	10			
1.5	5.1 Amount of Funding Available	10			
1.5	5.2 Period of Performance and Funding Availability	10			
1.5	5.3 Eligible Organizations/Entities	10			
2.	BACKGROUND	11			
2.1	Demographic Overview	11			
2.2	Program Information	12			
3.	PURPOSE	13			
3.1	Approach	13			
4.1	Target Population	13			
4.2	4.2 Location of Services				
4.3	Program Strategies	14			
5.	APPLICATION REQUIREMENTS	15			
5.1	Eligibility Documents	15			
5.2	Proposal Components	16			
6.	EVALUATION CRITERIA	22			
Cri	iterion 1: Need	22			
Cri	iterion 2: Implementation	22			
Cri	Criterion 3: Evaluative Measures				
Cri	Criterion 4: Capacity23				
7.	REVIEW AND SCORING OF APPLICATION	24			
7.1	Eligibility and Completeness Review	24			
7.2	7.2 External Review				
7.3	7.3 Internal Review				
8.	8. POST AWARD ASSURANCES & CERTIFICATIONS24				
9.	APPLICATION SUBMISSION	25			

9.1 I	Register in EGMS
9.2 U	Uploading the Application
9.3 I	Deadline
10.	PRE-APPLICATION MEETING
11.	GRANTEE REQUIREMENTS
11.1	Grant Terms & Conditions
11.2	Grant Uses
11.3	Conditions of Award
11.4	Indirect Cost
11.5	Insurance
11.6	Audits
11.7	Nondiscrimination in the Delivery of Services
11.8	Quality Assurance
12.	GLOSSARY OF TERMS Error! Bookmark not defined.
13.	ATTACHMENTS30
APP	PENDIX A: MINIMUM INSURANCE REQUIREMENTS

#### RFA TERMS AND CONDITIONS

The following terms and conditions are applicable to this, and all Requests for Applications issued by the District of Columbia Department of Health (DC Health) and to all awards, if funded under this RFA:

- A. Funding for a DC Health subaward is contingent on DC Health's receipt of funding (local, federal, or private) to support the services and activities to be provided under this RFA.
- B. DC Health may suspend or terminate an RFA pursuant to its own grant making rule(s) or any applicable federal regulation or requirement.
- C. The RFA does not commit DC Health to make any award.
- D. Individual persons are not eligible to apply or receive funding under any DC Health RFA.
- E. DC Health reserves the right to accept or deny any or all applications if the DC Health determines it is in the best interest of DC Health to do so. An application will be rejected if it does not comply with eligibility requirements, formatting or submission requirements outlined in the RFA. DC Health shall notify the applicant if it rejects that applicant's proposal for review.
- F. DC Health reserves the right to issue addenda and/or amendments subsequent to the issuance of the RFA, or to rescind the RFA. The prospective applicant is responsible for retrieving this information via sources outlined in the RFA (e.g. DC Grants Clearinghouse).
- G. DC Health shall not be liable for any costs incurred in the preparation of applications in response to the RFA. The applicant agrees that all costs incurred in developing the application are the applicant's sole responsibility. No funds already awarded the applicant under other instruments or agreements shall be used by the applicant to fund the preparation of the application.
- H. DC Health may conduct pre-award site visits (either in-person or virtually) to verify information submitted in the application and to determine if the applicant's facilities are appropriate for the services intended.
- DC Health shall determine an applicant's eligibility by way of local and federal registries for excluded parties searches and documents and certifications submitted by the applicant.
- J. The Applicant Organization must obtain a Data Universal Numbering System (DUNS) number to apply for funding and register for the federal System for Award Management (SAM) at <a href="www.sam.gov">www.sam.gov</a> prior to award.

- K. DC Health reserves the right to require registry into local and federal systems for award management at any point prior to or during the Project Period (i.e., the total number of years for which funding has been approved). This includes DC Health Electronic Grants Management System (EGMS), for which the awardee will be required to register and maintain registration of the organization and all users.
- L. DC Health may enter into negotiations with an applicant and adopt a firm funding amount or other revision of the applicant's proposal that may result from negotiations.
- M. DC Health shall establish terms of agreement for an award funded under this RFA. If funded, the applicant will receive a Notice of Grant Award (NOGA). The NOGA will establish the Project Period and define any segments of the Project Period (e.g. initial partial year, or a 12-month budget period). The NOGA shall outline conditions of award or restrictions.
- N. Continuation of funding, if awarded shall be based on availability of funds, documented satisfactory progress in interim and annual reports, continued eligibility and determination that the continued funding and activities is in the best interest of the District of Columbia.
- O. DC Health shall provide the citations to the local or federal statute/s and implementing regulations that authorize the award; all applicable District of Columbia and Federal regulations, including 2 CFR 200 and Department of Health and Services (HHS) published 45 CFR Part 75, payment provisions identifying how the awardee will be paid for performing under the award; reporting requirements, including programmatic, financial and any special reports required by the funding agency; and compliance conditions that must be met by the awardee.
- P. If there are any conflicts between the terms and conditions of the RFA and any applicable federal or local law or regulation, or any ambiguity related thereto, then the provisions of the applicable law or regulation shall control and it shall be the responsibility of the applicant to ensure compliance.

Additional information about grants management policy and procedures may be obtained at the following site: <a href="https://oca.dc.gov/page/division-grants-management">https://oca.dc.gov/page/division-grants-management</a> or click here: <a href="https://oca.dc.gov/page/division-grants-management">Citywide Grants Manual and Sourcebook</a>.

If your organization would like to obtain a copy of the **DC Health RFA Dispute Resolution Policy,** please visit the DC Health Office of Grants Management webpage, <a href="here">here</a>. Any additional questions regarding the RFA Dispute Resolution Policy may be directed to the Office of Grants Management (OGM) at <a href="health.grants@dc.gov">doh.grants@dc.gov</a>. Your request for this document <a href="mailto:will not">will not</a> be shared with DC Health program staff or reviewers.

# **CHECKLIST FOR APPLICATIONS**

	Applicants must be registered in the federal Systems for Award Management (SAM) and the DC Health Enterprise Grants Management System (EGMS).  Complete your EGMS registration at least <b>two weeks</b> prior to the application deadline.  Start constructing and uploading your application components into EGMS at least a week		
	prior to the application deadline.		
	The complete <b>Application Package</b> should include the following:		
	<ul> <li>□ Certificate of Clean Hands dated within 60 days of the application deadline</li> <li>□ Current business license or certificate of licensure or proof to transact business in local jurisdiction</li> </ul>		
	☐ Current certificate of insurance		
	☐ Copy of cyber liability policy		
	☐ IRS tax-exempt determination letter (for nonprofits only)		
	☐ IRS 990 form from most recent tax year (for nonprofits only)		
	☐ Current list of Board of Directors, on letterhead, signed and dated by a certified		
	official from the Board (this cannot be the executive director)		
	☐ Assurances, certifications and disclosures		
	☐ Proposal abstract		
	☐ Project narrative		
	☐ Budget table		
	☐ Budget justification		
	☐ Letters of Commitment		
	☐ Staffing Plan		
	☐ Organization chart		
	☐ Work plan		
_	☐ Logic Model		
	Documents requiring signature have been signed by an organization head or authorized		
	representative of the applicant organization.		
	The applicant needs a Unique Entity Identifier number (UEI#) and an active registration in		
	the System for Award Management to be awarded funds.		
	The applicant needs a DUNS number to be awarded funds. Go to Dun and Bradstreet to		
	apply for and obtain a DUNS # if needed.		
Ш	The project narrative is written on 8½ by 11-inch paper, 1.0 spaced, Arial or Times New Roman font using 12-point type (11-point font for tables and figures) with a one-inch		
	margins.		
	The application proposal format conforms to the "Proposal Components" (See section 5.2)		
	listed in the RFA.		
	The proposed budget is complete and complies with the budget forms provided in the RFA.		
_	The hudget parrative is complete and describes the categories of items proposed		

applications will not be accepted.
Submit your application via EGMS by the application due date and time. Late
and format provided in the RFA.
The proposed work plan and other attachments are complete and comply with the forms

#### 1. GENERAL INFORMATION

#### 1.1 KEY DATES

• Notice of Funding Announcement Date: November 18, 2022

• Request for Application Release Date: December 2, 2022

 Pre-Application Meeting Date: December 13, 2022 visit https://OGMDCHealth.eventbrite.com

Application Submission Deadline: January 11, 2023

• Anticipated Award Start Date: April 1, 2023

Commented [MC(1]: Other sections suggest a March BP and PP start date.

#### **1.2 OVERVIEW**

The mission of DC Health is to promote and protect the health, safety, and quality of life of residents, visitors, and those doing business in the District of Columbia. The agency is responsible for identifying health risks; educating the public; preventing and controlling diseases, injuries, and exposure to environmental hazards; promoting effective community collaborations; and optimizing equitable access to community resources.

#### 1.3 Purpose

The purpose of this funding is to improve medical, behavioral, and developmental outcomes for young children in Wards 5, 7, and 8.

HealthySteps is an evidence-based, interdisciplinary pediatric primary care program that aims to provide infants and toddlers with social-emotional and developmental support by strengthening family engagement with the Medical Home (https://www.healthysteps.org/). The HealthySteps Specialist, a child development expert, joins the pediatric primary care team to ensure universal medical, developmental, and social-emotional screenings. They provide tailored interventions, referrals, and follow-up to the whole family. The HealthySteps Specialist offers screening and support for common and complex concerns that physicians often lack time to address, including feeding, behavior, sleep, attachment, depression, social needs, and adapting to life with a baby or young child.

#### 1.4 Source of Grant Funding

Funding is anticipated to be available using FY23 Budget Support Act of 2022 Healthy Steps Expansion Funding.

#### 1.5 AWARD INFORMATION

#### 1.5.1 AMOUNT OF FUNDING AVAILABLE

The total funding amount of \$225,000 is anticipated for one award for the first budget period.

#### 1.5.2 Period of Performance and Funding Availability

The first budget period of this award is anticipated to begin on March 1, 2023 and to continue through September 30, 2023. After the first budget period, there will be up to four (4) additional 12-month budget periods for a total project period of March 1, 2023–September 30, 2027. The number of awards, budget periods, and award amounts are contingent upon the continued availability of funds and grantee performance and compliance.

#### 1.5.3 ELIGIBLE ORGANIZATIONS/ENTITIES

Eligible applicants are pediatric, or family medical practices located in the District of Columbia whose population includes children ages 0-3. Applicants must be able to deliver or have the potential to deliver well-child visits in the pediatric or family medicine setting (this includes Federally Qualified Health Centers).

This application is open to public; private; and not-for-profit practices serving a population of at least 50% Medicaid-eligible families.

#### 1.5.4 Non-Supplantation

Recipients may supplement, but not supplant, funds from other sources for initiatives that are the same or similar to the initiatives being proposed in this award.

Commented [MC(2]: Check BP and PP Start Dates again

#### 2. BACKGROUND

#### 2.1 DEMOGRAPHIC OVERVIEW

The District of Columbia (DC or the District) is a diverse and compact geographic area that covers 61 square miles with a population of 689,545 as of the 2020 US Census. 1.2 The District is organized into eight geopolitical wards, with the largest population in Ward 6 (108,202 residents) and the smallest population in Ward 7 (76,255 residents). Wards 1 and 2 have the largest proportion of adults ages 18-64 (80% and 84%), Wards 7 and 8 have the largest proportion of youth ages 0-18 years (24% and 30%), and Wards 3 and 4 have the largest proportion of adults over age 65 (18% and 15%). 3



In terms of race and ethnicity, the District's population is highly diverse—approximately 41% Black/African American, 38% white, and 5% Asian, with Hispanic or Latino residents of any race making up 11% of the population. However, the population is also highly segregated, with significant economic disparities observed by ward and race. For example, Wards 2 and 3 have the highest percentage of white residents and the lowest percentage of Black/African American residents, whereas Wards 7 and 8 have the highest percentage of Black/African American residents and the lowest percentage of white residents. While 2021 District-wide median household income was more than \$91,000, median household income in Ward 3 was more than 3.6 times higher than in Ward 8; median household income among white District residents was approximately 1.7 times higher than among Hispanic/Latino residents and 3.1 times higher than among Black/African American residents. In December 2021, District-wide unemployment was 5.8%; however, unemployment in Ward 8, the highest in the District, was more than 4 times higher than in Ward 3, the lowest in the District.

<sup>&</sup>lt;sup>1</sup> Government of the District of Columbia, Office of Planning. District of Columbia Population Change by Ward: 2010 to 2020. Published August 13, 2021.

https://planning.dc.gov/sites/default/files/dc/sites/op/publication/attachments/Map%20-%20 Population%20 Change%20 by%20 Ward%2020 10-2020.pdf

<sup>&</sup>lt;sup>2</sup> NOTE: In April 2020, the District decennial census data was collected. Some preliminary data analysis has been completed and disseminated; however, it is important to note that DC census takers continue to evaluate the 2020 census data and address data concerns surrounding undercounting of residents of color, discrepancies with the Census' American Community Survey (ACS) data, and the impact of the COVID-19 pandemic on data collection. https://planning.dc.gov/node/1553646

<sup>&</sup>lt;sup>3</sup> United States Census Bureau. American Community Survey 1-year estimates. Census Reporter Profile: District of Columbia. https://censusreporter.org/profiles/04000US11-district-of-columbia/. Published 2019

<sup>&</sup>lt;sup>4</sup> United States Census Bureau. QuickFacts: District of Columbia. https://www.census.gov/quickfacts/fact/dashboard/DC/POP010220

<sup>&</sup>lt;sup>4</sup> DC Open Data. DC Health Planning Neighborhoods. <a href="https://opendata.dc.gov/datasets/DCGIS::dc-health-planning-neighborhoods/about.">https://opendata.dc.gov/datasets/DCGIS::dc-health-planning-neighborhoods/about.</a> Updated December 8, 2021.

<sup>&</sup>lt;sup>5</sup> DC Health Matters. 2021 Demographics.

https://www.dchealthmatters.org/?module=demographicdata&controller=index&action=index&id=130951&sectionId=936#sectionPiece\_72

<sup>&</sup>lt;sup>6</sup> DC Department of Employment Services. *Labor Force, Employment, Unemployment, and Unemployment Rate by Ward*. https://does.dc.gov/sites/default/files/dc/sites/does/page\_content/attachments/DC%20Ward%20Data%20Dec21-Nov21-Dec20.pdf

Table 1: Selected Characteristics of DC Residents, by Ward.

	White, Non-Hispanic (2020)	Black/ African American, Non-Hispanic (2020)	Hispanic/ Latino, any race (2020)	Median Household Income (2021)	Unemployment Rate (Dec. 2021)
Ward 1	46.9%	21.5%	20.2%	\$110,339	3.7%
Ward 2	64.3%	8.2%	10.9%	\$112,244	3.1%
Ward 3	69.2%	7.0%	9.7%	\$143,339	2.9%
Ward 4	26.9%	43.3%	22.0%	\$94,163	4.9%
Ward 5	23.6%	56.5%	11.6%	\$91,189	6.5%
Ward 6	55.3%	26.1%	7.3%	\$113,922	4.4%
Ward 7	3.6%	87.5%	4.7%	\$42,201	9.0%
Ward 8	4.5%	87.8%	3.3%	\$39,473	12.1%
District-wide	38.0%	40.9%	11.3%	\$91,414	5.8%

#### 2.2 PROGRAM INFORMATION

HealthySteps is an evidence-based, interdisciplinary pediatric primary care program that aims to provide infants and toddlers with social-emotional and developmental support by strengthening family engagement with the Medical Home. The HealthySteps Specialist (HSS), a child development expert, joins the pediatric primary care team to ensure universal screening, provide successful interventions, referrals, and follow-up to the whole family. The HealthySteps Specialist offers screening and support for common and complex concerns that physicians often lack time to address, including feeding, behavior, sleep, attachment, depression, social needs, and adapting to life with a baby or young child. Specialists are trained to provide families with parenting guidance, support between visits, referrals, and care coordination, all specific to their needs. HealthySteps Specialists build strong relationships with families and providers and the lives of children and families improve.

A 15-site national evaluation of HealthySteps has shown the following results:

- Children were more likely to receive a well-child visit on time.
- Children were eight times more likely to receive a developmental assessment at 30-33 months.
- Children were 40% more likely to have nonmedical referrals, including for behavior, speech, hearing, child abuse or neglect, and early intervention.
- Mothers were more likely to breastfeed longer than six (6) months.
- Mothers were 24% less likely to practice unsafe sleep practices for infants.
- Mothers were more likely to discuss depressive symptoms and to receive mental health referrals.
- Parents were 22% less likely to rely on harsh punishment for their children.

The key to the program is the addition of a HealthySteps Specialist (HSS) to the primary care team. This position requires a minimum of a bachelor's degree with preferred experience with mental health training, and experience in early childhood development. Most HSS are social workers, psychologists, or nurses with backgrounds in these fields, or a closely related field. Specialists can be a new team member, a licensed clinical social worker, or child development specialist already working in the practice. The HSS delivers many program components and serves as a link between members of the clinical team, the child, the family, and the community. HealthySteps practices offer a wide array of developmental, behavioral, social, and emotional screenings and supports and the accompanying guidance and referrals for families who need them.

#### 3. PURPOSE

DC Health Community Health Administration (CHA) is requesting proposals from qualified applicants to provide data driven and outcome-oriented approaches to improve medical, behavioral, and developmental outcomes for young children and their families in Wards 5, 7, and 8

#### 3.1 APPROACH

Applicant describes an intervention approach that focused on creating opportunities for and addressing needs of both vulnerable children and their parents together. (Source: <a href="http://ascend.aspeninstitute.org/pages/the-two-generation-approach#sthash.4p7oM9SJ.dpuf">http://ascend.aspeninstitute.org/pages/the-two-generation-approach#sthash.4p7oM9SJ.dpuf</a>

The applicant must be a current certified affiliate, or obtain affiliation within six months from award date, from the model developer to implement HealthySteps. All staff must be trained by the model developer to implement the model to fidelity and submit affiliation and staff training certification to DC Health. During the period of performance, the applicant must maintain their affiliation status and implement the model to fidelity.

#### 4. PERFORMANCE REQUIREMENTS

Applicants should propose projects that meet the criteria listed below.

#### **4.1 TARGET POPULATION**

Grantees shall provide services to a population of at least 50% Medicaid-eligible families and demonstrate the capacity to provide HealthySteps to 250 patients annually.

#### 4.2 LOCATION OF SERVICES

Grantees must be located within the District of Columbia. Services must be delivered in Wards 5,7, or 8 in a primary care setting.

#### 4.3 PROGRAM STRATEGIES

Grantee shall employ strategies and implement activities in the service areas outlined in this section. Applicants shall demonstrate how the proposed project plan will impact each of these areas and demonstrate their organizational capacity to do so.

#### **Service Area 1: Screenings:**

The applicants shall screen families for risk and refer families and children to the appropriate services if necessary. The applicants shall ensure that home visitation or place-based staff are appropriately trained to administer, score and interpret screening tools; and communicate assessment results to families. A successful applicant must use the following screening tools:

#### Key Performance Indicators:

- Number of patients served
- Number of families served
- Number of families referred to follow up services based on screening result
- Breakdown of referral service type
- **Proportion of Ages & Stages Questionnaires** (ASQ-3) <sup>7</sup> **completed**-Developmental screeners given to parents to see how a child's development compares with other children of the same age;
- Proportion of Ages & Stages Social and Emotional (ASQ:SE-2) surveys completed- Parent-completed tool with a deep, exclusive focus on children's social and emotional development, used for early identification of social-emotional problems;
- Proportion of Surveys of the Well-being of Young Children (SWYC) completed
   It is a developmental-behavioral screening instrument for children under 5 ½ years of age. It was designed to be completed by parents or other caregivers in the context of pediatric primary care visits, but can also be used in other settings, such as early childcare and education, home visiting, and preschools;
- Proportion of Patient Health Questionnaires-9 (PHQ-9) completed- Self-test
  that measures depressive feelings and behaviors during the past week to determine a
  person's depression quotient;
- Proportion of Adult Adolescent Parenting Inventories completed- Widely used tool to identify adolescents and adults at risk for inadequate parenting behaviors;

<sup>&</sup>lt;sup>7</sup> Participation in DC Health's ASQ HUB through Brookes Publishing is encouraged. The ASQ HUB collects ASQ screening data from state and local organizations, early intervention programs, and early childhood education programs to reduce the duplication of services and connect families to timely and appropriate services. Applicant also has the option to utilize the Survey of Well-being of Young Children (SWYC) as a developmental screening tool in place of the ASQ Hub.

- **Proportion of Abusive Behavior Inventories completed** self-report, 30-item screening tool that seeks to understand the extent of intimate partner violence occurring within a relationship; and
- **Proportion of Protective Factors (PFS-2) completed** 19-item measure designed for use with parents and caregivers participating in child maltreatment prevention services, such as home visiting, parent education, and family support.

#### Service Area 2: Centralized Intake

Applicants shall participate in DC Health's Help Me Grow Centralized Intake Process. In 2018, the Birth-to-three for All DC Amendment Act of 2018 initiated the development of a centralized intake (c-intake) system in the District. The legislation mandated that a centralized screening and referral mechanism be developed in collaboration with the Home Visiting Council to facilitate the provision of home visiting services to families with infants and toddlers.

#### 5. APPLICATION REQUIREMENTS

#### **5.1 ELIGIBILITY DOCUMENTS**

#### CERTIFICATE OF CLEAN HANDS

This document is issued by the Office of Tax and Revenue and must be dated within 60 days of the application deadline.

#### CURRENT BUSINESS LICENSE

A business license issued by the Department of Consumer and Regulatory Affairs or certificate of licensure or proof to transact business in local jurisdiction.

#### CURRENT CERTIFICATE OF INSURANCE

This document must be issued by your insurance company. All DC Health grantees must meet the minimum insurance requirements as outlined in Appendix A: Minimum Insurance Requirements. Should an applicant be awarded the grant, the Office of Risk Management will conduct a review of exposures of the grantee organization based off the final approved workplan and may make changes to the insurance requirements.

#### **COPY OF CYBER LIABILITY POLICY**

This document must be issued by your insurance company. All DC Health grantees must meet the minimum insurance requirements as outlined in Appendix A: Minimum Insurance Requirements. Should an applicant be awarded the grant, the Office of Risk Management will conduct a review of exposures of the grantee organization based off the final approved workplan and may make changes to the insurance requirements.

#### IRS TAX-EXEMPT DETERMINATION LETTER

This applies to nonprofits only.

#### IRS 990 FORM

This must be from the most recent tax year. This applies to nonprofits only.

# <u>Current List of Board of Directors, on Letterhead, signed and dated by a</u> certified official from the Board.

This CANNOT be signed by the executive director.

#### ASSURANCES, CERTIFICATIONS AND DISCLOSURES

This document must be signed by an authorized representative of the applicant organization. (Attachment 1)

Note: Failure to submit **ALL** the above attachments will result in a rejection of the application from the review process. The application will not qualify for review.

#### **5.2 PROPOSAL COMPONENTS**

#### PROJECT ABSTRACT

A one-page project abstract is required. Please provide a one-page abstract that is clear, accurate, concise, and without reference to other parts of the Project Narrative. The project abstract must be **single-spaced**, **limited to one page in length**, and include the following sections:

- **Annotation:** Provide a three-to-five-sentence description of your project that identifies the population and/or community needs that are addressed.
- Problem: Describe the principal needs and problems addressed by the project.
- **Purpose:** State the purpose of the project.
- Goal(s) And Objectives: Identify the major goal(s) and objectives for the project. Typically, the goal(s) are stated in a sentence, and the objectives are presented in a numbered list.
- Methodology: Briefly list the major activities used to attain the goal(s) and objectives

#### **PROJECT NARRATIVE** (10-page maximum)

The narrative section should describe the applicant's approach to the project area that the application will address and describe the purpose of the proposed project. It should also describe the target community, or communities, in which the project will be located and the population to be served, including population size, and other demographic characteristics. Where feasible and appropriate, use local data to describe the health status of the intervention population, including health disparities that characterize the population.

The narrative should include the following sections:

#### **OVERVIEW**

This section should briefly describe the purpose of the proposed project and how the application aligns with the RFA. It should also summarize the overarching problem to be addressed and the contributing factors. Applicant must clearly identify the goal(s) of this project.

#### **PROJECT OR POPULATION NEED**

This section should help reviewers understand the needs of the population intended to be served by the proposed project.

- Provide an overview of constituent population as relevant to the project.
- Describe how the target population was identified for this proposal.
- Define the reach, boundaries, zip codes and/or geography of the target population.
- Describe the specific problem(s) and contributing factors to be addressed within the target population.
- Describe the ability to reach the priority population and how they will be served through this project.

#### PROJECT DESCRIPTION

This section should provide a clear and concise description of strategies and activities they will use to achieve the project outcomes and should detail how the program will be implemented. Applicants must base their strategies and activities on those described in Sections 3.1 (Approach) and 4.3 (Program Strategies) above. Describe activities for each strategy, how they will be implemented, and how they will be operationalized to achieve program goals, objectives, and outcomes.

- Identify and describe the at-risk community that will be served through this project.
- Describe the applicant's strategies for implementing HealthySteps and how strategies will be operationalized to achieve program goals, objectives and outcomes.
- Describe how the proposed project meets the requirements in the Scope of Service Section (please see Performance Requirements Section for more details).
- Describe how participants will be recruited, enrolled, and retained in the program.
- Outline and give rationale for estimated reach of program by end of year 1, as well as subsequent years.
- Describe how HealthySteps will enhance utilization of other existing clinic initiatives.
- Describe plans to expand program to additional clinic sites following the projected funding period.
- Indicate plans for sustainability of the initiative beyond the projected funding period.

#### **PARTNERSHIPS**

This section should describe plans to involve other key partners in the applicant's work.

- Describe the applicant's experience working collaboratively with government agencies, including public health, behavioral health, education and health care financing, to implement health and/or public health programs.
- Describe the applicant's experience working with agencies and organizations in other sectors to advance a community or public health goal and achieve improved community outcomes.

- Describe plans for establishing a new, or engaging an existing, cross-sector network of
  partners to support the implementation, and evaluation, if applicable, of the applicant's
  program.
- As appropriate, identify meaningful support and collaboration with key stakeholders in
  planning, designing and implementing all activities, including development of the
  application. Describe how community members and parents are active stakeholders in
  this process.
- Applicant should provide letters of commitment or support from other agencies and organizations pertinent to the success of the proposed project.

#### PERFORMANCE MONITORING

Applicants must propose an implementation evaluation that will include appropriate evaluation methods to monitor ongoing processes and the progress towards the goals and objectives of the project, including a description of data collection, sampling strategies (if appropriate), timeline, Institutional Review Board (IRB) review, and data analysis. If awarded, the applicant must submit an evaluation plan within 90 days after the receipt of the award. In option years 3-5, awardees will be required to submit and implement outcome and impact evaluations.

- The evaluation methodology should be specific and related to the stated goals, objectives, and priorities of the project. Additionally, the evaluation should be linked to the projects logic model.
- Evaluations should be designed to show the difference in medical, developmental, social-emotional, social need, and other services and outcomes from those who are a part of HealthySteps compared to those who are not part of the program.
- Describe how data will be collected and managed (e.g., assign skilled staff, data management software) in a way that allows for accurate and timely reporting of performance outcomes.
- Describe the process for tracking outcomes for referrals and linkages for health services, social services and other community providers.
- The applicant must describe current experience, skills, and knowledge, including individuals on staff, materials published, and previous work of a similar nature.
- Budgets for evaluation activities should be: (1) appropriate for the evaluation design and question(s); (2) adequate to ensure quality and rigor, and; (3) in line with available program and organizational resources. The recommended maximum funding ceiling of 10% of the total requested budget for evaluation activities. The applicant should provide appropriate support for their evaluation budget in the budget justification.

ORGANIZATIONAL CAPACITY

This section should provide information on the applicant's current mission and structure and scope of current activities; describe how these all contribute to the organization's ability to conduct the program requirements and meet program expectations.

- Describe the applicant's experience providing services that support the healthy social and emotional development of children from the prenatal period through age 5.
- Describe the applicant's experience engaging communities to improve community capacity supporting improved health and social determinants of health outcomes.
- Describe the applicant's accounting structure. The structure should demonstrate
  the organization's ability to maintain effective internal controls and demonstrate
  the ability to provide accurate and complete information about all financial transactions
  related to this program.

#### WORK PLAN

The Work Plan is required (Attachment 2). The work plan describes key process objectives and goals for successful program implementation. Under each objective, provide a list of the activities that will be used to achieve each of the objectives proposed and anticipated deliverables.

The work plan should include a chronological list and description of activities to be performed. Each activity should have an identified responsible staff, target completion dates, and projected outcomes.

The work plan should include process objectives and measures. Objectives should be SMART. The attributes of a SMART objective are as follows:

- Specific: includes the "who," "what," and "where." Use only one action verb to avoid issues with measuring success.
- Measurable: focuses on "how much" change is expected.
- Achievable: realistic given program resources and planned implementation.
- Relevant: relates directly to program/activity goals.
- Time-bound: focuses on "when" the objective will be achieved.

Objectives are different from listing program activities. Objectives are statements that describe the results to be achieved and help monitor progress towards program goals. Activities are the actual events that take place as part of the program

#### LOGIC MODEL

A one-page logic model is required. A logic model is a one-page diagram that presents the conceptual framework for a proposed project and explains the links among program elements. While there are many versions of logic models, for the purposes of this announcement the logic model should summarize the connections between the:

- Goals of the project (e.g., objectives, reasons for proposing the intervention, if applicable);
- Assumptions (e.g., beliefs about how the program will work and is supporting resources.
   Assumptions should be based on research, best practices, and experience.)
- Inputs (e.g., organizational profile, collaborative partners, key staff, budget, other resources);
- Target population (e.g., the individuals to be served);
- Activities (e.g., approach, listing key intervention, if applicable);
- Outputs (i.e., the direct products or deliverables of program activities); and
- Outcomes (i.e., the results of a program, typically describing a change in people or community).

#### **BUDGET TABLE**

The application should include a project budget worksheet using the excel spreadsheet in District Grants Clearinghouse as noted in form provided (Attachment 3). The project budget and budget justification should be directly aligned with the work plan and project description. All expenses should relate directly to achieving the key grant outcomes. Budget should reflect the budget period, as outlined below (Key Budget Requirements).

**Note:** Enterprise Grants Management System (EGMS) will require additional entry of budget line items and details. This entry does not replace the required upload of a budget narrative using the required templates.

#### Key Budget Requirements

The budget should reflect a 6-month period, April 1, 2023 – September 30, 2023.

Costs charged to the award must be reasonable, allowable, and allocable under this program. Documentation must be maintained to support all grant expenditures. Personnel charges must be based on actual, not budgeted labor. Salaries and other expenditures charged to the grant must be for services that occurred during the grant's period of availability.

#### **BUDGET JUSTIFICATION**

The application should include a budget justification (<u>Attachment 3</u>). The budget justification is a narrative that explains the amounts requested for each line in the budget. The budget justification should specifically describe how each item will support the achievement of proposed objectives. The budget justification MUST be concise. Do NOT use the justification to expand the proposed project narrative.

Include the following in the budget justification narrative:

**Personnel Costs:** List each staff member to be supported by (1) funds, the percent of effort each staff member spends on this project, and (2) in-kind contributions. If personnel costs are supported by in-kind contributions, please indicate the source of funds. Please include the full name of each staff member, or indicate a vacancy, position title, percentage of full-time

**Commented [MC(3]:** Other sections state BPSD = March Check these again.

equivalency dedicated to this project, and annual salary. Personnel includes, at a minimum, the program director responsible for the oversight and day-to-day management of the proposed program, staff responsible for service delivery and/or coordination, staff responsible for monitoring programmatic activities and use of funds, and staff responsible for data collection, quality, and reporting. This list must include the Project Director on the Notice of Award.

*Fringe Benefits:* Fringe benefits change yearly and should be confirmed before submitting your budget. List all components that make up the fringe benefits rate.

Consultants/Contractual: Applicants must ensure that their organization or institution has in place and follows an established and adequate procurement system with fully developed written procedures for awarding and monitoring all contracts. Applicants must provide a clear explanation as to the purpose of each contract, how the costs were estimated, and the specific contract deliverables. For each consultant, specify the scope of work for the consultant, the hourly rate, and the number of hours of expected effort. Applicants must have a written plan in place for subrecipient monitoring and must actively monitor subrecipients.

*Travel:* The budget should reflect the travel expenses associated with implementation of the program and other proposed trainings or workshops, with breakdown of expenses, e.g., airfare, hotel, per diem, and mileage reimbursement.

*Supplies:* Office supplies, educational supplies (handouts, pamphlets, posters, etc.), personal protective equipment (PPE).

*Equipment:* Include the projected costs of project-specific equipment. Provide itemized costs, specifications, quantity, unit, unit cost, and basis for cost estimate (actual cost or price quotation).

*Communication:* Cost estimates for any communications and dissemination activities included in the work plan should be covered in the budget.

Other Direct Costs: Other direct costs category contains items not included in the previous categories. Give justification for all the items in the "other" category (e.g., separate justification for printing, publication costs for presentations/posters, telephone, postage, software programs, computers, etc.). All costs associated with training activities should be placed in the "other direct cost" category except costs for consultant and/or contractual.

#### **ORGANIZATIONAL CHART**

A one-page organizational chart is required (no template provided).

The applicant should submit a staffing plan that describes staff qualifications and responsibilities, including type and number of FTEs. CVs, resumes, position descriptions, and organizational charts may be submitted as attachments. The plan should include a projected timeline for recruitment and describe a strategy to hire those who reside in Wards 5, 7, and 8.

#### 6. EVALUATION CRITERIA

Indicators have been developed for each review criterion to assist the applicant in presenting pertinent information related to that criterion and to provide the reviewer with a standard for evaluation. The four review criteria are outlined below with specific detail and scoring points. These criteria are the basis upon which the reviewers will evaluate the application. The entire proposal will be considered during objective review:

#### **CRITERION 1: NEED**

(10 POINTS) - Corresponds to Sections: Overview and Project or Population Need

- Applicant describes the purpose of the project and the contributing factors to the problem (5 points)
- Applicant describes the health disparities of the community selected by the recipient related to
  children's developmental health (i.e., prevention, promotion, screening, referral and follow-up),
  family well-being (i.e., maternal depression screening), and other factors that affect development
  (i.e. exposure to violence, parental educational attainment, household income). (5 points)

#### **CRITERION 2: IMPLEMENTATION**

(50 POINTS) - Corresponds to Sections: Project Description and Work Plan

- Applicant describes number and proportion of patients seen who reside in selected community.
   Applicant demonstrates clear understanding of HealthySteps and how it to best fit the needs of the population; (5 points)
- Applicant describes how proposed strategies will lead to increased screenings for developmental, social/emotional and behavioral conditions in children as well as family support indicators. (5 points)
- Applicant demonstrates approaches that focus on creating opportunities for and addressing needs
  of both vulnerable children and their parents together. (5 points)
- Applicant identifies the specific screening tools that will be used and what strategies will be used to demonstrate increased rates of proposed metrics. (5 points)
- Applicant's work plan represents a logical and realistic plan clearly outlining goals and objectives
  for the project, describing how proposed goals and objectives are SMART (Specific, Measurable,
  Achievable, Relevant, and Time Bound). (10 points)
- Applicant demonstrates an ability to service at least 50% Medicaid-eligible families and demonstrate the capacity to provide HealthySteps to 250 patients annually. (10 points)
- Applicant demonstrates that the proposed plan provides a foundation for sustainability of efforts beyond the projected funding period with the possibility of expansion to other clinical sites in future years. (10 points)

#### **CRITERION 3: EVALUATIVE MEASURES**

(20 POINTS) - Corresponds to Sections: Performance Monitoring and Logic Model

- Applicant provides a logic model with clear, concise and achievable inputs, activities, outputs, and outcomes of the project; (2 points)
- Applicant demonstrates the ability to successfully analyze data to assess program effectiveness (Max 3 points)
- Applicant describes how data will be collected and managed (e.g., assign skilled staff, data management software) to accurately report on proposed program process and outcome measures; (5 points)
- Applicant describes how a comparison group will be identified for purposes of evaluating the degree of improvement in metrics of those enrolled in HealthySteps. (Max 5 points)
- Applicant describes the appropriate evaluation methods to monitor ongoing progress towards the goals and objectives of the project; specifically this includes the items below (5 points).
  - increased screenings for developmental, social/emotional and behavioral conditions in children,
  - o family support indicators such as maternal depression,
  - o increased rates of vaccinations,
  - o lead screening,
  - o anemia screenings,
  - o well child visits,
  - and an increase in non-medical referrals and linkages to programs that address social needs (housing stability, food insecurity, utility needs, transportation, interpersonal safety, substance misuse and tobacco use)

#### **CRITERION 4: CAPACITY**

 $\begin{array}{l} \textbf{(20 POINTS)} - \text{Corresponds to Sections: Partnerships, Organizational Capacity, and Organizational Information} \end{array} \\$ 

- The Applicant demonstrates the qualifications of the project personnel (by training and/or experience) to implement and carry out the project. This includes consideration of hiring personnel from areas within the target population (Wards 5, 7, and 8). (5 points)
- The organization demonstrated the experience of project personnel with early childhood systems development and leadership; children's developmental health, family well-being, and place-based community involvement. (5 points)
- The organizations experience and past successes working collaboratively with government agencies and non-government organizations from a variety of sectors to implement health and/or public health initiatives aimed to advance a public health goal. (5 points)
- The organization's participation of other health and non-health partners in the project (e.g., Healthy Start, Home Visiting, WIC, housing agencies, public-private early childhood partnerships, and businesses) that support children's developmental health and family well-being. (5 points)

#### 7. REVIEW AND SCORING OF APPLICATION

#### 7.1 ELIGIBILITY AND COMPLETENESS REVIEW

All applications will be reviewed initially for completeness, formatting and eligibility requirements by DC Health personnel prior to being forwarded to the external review panel. **Incomplete applications and applications that do not meet the eligibility criteria will not advance to the external review**. Applicants will be notified that their applications did not meet eligibility.

#### 7.2 EXTERNAL REVIEW

The review panel will be composed of neutral, qualified, professional individuals who have been selected for their unique experiences in public health program planning and implementation, health communications planning and evaluation, and social services planning and implementation. The panel will review, score and rank each applicant's proposal based on the criteria outlined in the RFA. Individual panel members are required to provide a summary of strengths and weaknesses found in the application.

#### 7.3 INTERNAL REVIEW

DC Health program managers will review the individual and summary recommendations of the external review panel and make recommendations for awards. Program Managers will weigh the results of the review panel against other internal and external factors in making the final funding determinations. DC Health will also conduct an excluded parties list search (EPLS) of the organization and executives via the federal System for Award Management (SAM).

In this phase of the review process, DC Health reserves the right to request clarifying supplemental information from applicants and request on-site pre-decisional reviews for those applicants being considered for award. Any request for supplemental information or on-site visits is not a commitment by DC Health to fund the applicant.

The internal review panel prepares and submits a formal recommendation of prospective awardees, funding levels and service/activities to the DC Health Director for signature. The DC Health Office of Grants Management is responsible for certifying that all District rules and standards were followed for the RFA process.

#### 8. POST AWARD ASSURANCES & CERTIFICATIONS

Should DC Health move forward with an award, additional assurances may be requested in the post award phase. These documents include:

 Certification Regarding Lobbying; Debarment, Suspension and Other Responsibility Matters; and Drug-Free Workplace Requirements

- Certification of current/active Articles of Incorporation from DCRA.
- Certificate of Occupancy
- Most Recent Audit and Financial Statements

Failure to submit the required assurance package will likely make the application ineligible to receive a Notice of Grant Award.

#### 9. APPLICATION SUBMISSION

In order to submit an application under this funding opportunity, the applicant organization must register in EGMS and establish an account for the authorized representative.

If the applicant organization has an account already, please ensure that the Primary Account User is authorized to submit an application on behalf of the organization and his/her account is active. Currently, Secondary Account Users **do not** have submission privileges but can work in EGMS to prepare (e.g., upload documents, complete forms) the application.

IMPORTANT: When the Primary Account User is submitting an application, ensure that there are no other transactions on another device being attempted in EGMS under that Primary Account User's credentials. For security purposes, the system will only acknowledge one transaction and one of the transaction attempts may fail, if done simultaneously.

#### 9.1 REGISTER IN EGMS

DC Health recommends that applicants create an EGMS account, establishing a Primary Account User as the authorized representative **at least two weeks** prior to the application submission deadline. There is no guarantee that the authorized representative would have an approved account if the registration process does not begin at least **two weeks** prior to the deadline. Deadline-day registrations will <u>not</u> be approved by the Office of Grants Management in time for submission. To register, complete the following:

- Access EGMS: The user must access the login page by entering the following URL: <a href="https://dcdoh.force.com/GO ApplicantLogin2">https://dcdoh.force.com/GO ApplicantLogin2</a>. Click the button REGISTER and following the instructions. You can also refer to the EGMS External User Guide.
- Determine the agency's Primary User (i.e. authorized to accept terms of agreement, certify
  and submit documents, request and accept modifications). The Primary User will determine a
  Secondary User and send a notification via EGMS for him/her to set-up an account.
- 3. Your EGMS registration will require your legal organization name, your DUNS#, UEI# and Tax ID# in order to complete the registration. Your EGMS registration will also require your SAM (System for Award Management) expiration date to be entered into your agency profile. Please ensure that you have an active SAM registration (www.sam.gov).
- 4. When your Primary Account User request is submitted in EGMS, the Office of Grants Management will review the request. If the requester is NOT the identified Executive Director, DC Health Office of Grants Management will make an additional request for the

Executive Director to send an email to DC Health to confirm that the requester is the authorized representative for EGMS. When requested, your authorized representative should send to <a href="mailto:doh.grants@dc.gov">doh.grants@dc.gov</a> the name, title, telephone number and email address of the desired Primary User for the account. Note: The email will help to support the validation of authorized users for EGMS. DC Health official grant records will also be used. Please reply ASAP to any requests from Office of Grants Management to provide additional information, if needed.

#### 5. EGMS User Registration Assistance:

Office of Grants Management at <a href="mailto:doh.grants@dc.gov">doh.grants@dc.gov</a> assists with all end-user registration if you have a question or need assistance. Primary Points of Contact: Jennifer Prats and Clara McLaughlin (202) 442-9237. Here are the most common registration issues:

- · Validation of the authorized primary account user
- Tax ID or expired SAM registration
- Web browser

#### 9.2 UPLOADING THE APPLICATION

All required application documents must be uploaded and submitted in EGMS. Required documents are detailed below. All of these must be aligned with what has been requested in other sections of the RFA.

#### • Eligibility Documents

- o Certificate of Clean Hands dated within 60 days of the application deadline
- Current business license or certificate of licensure or proof to transact business in local jurisdiction
- o Current Certificate of Insurance
- o Copy of Cyber Liability Policy
- o IRS Tax-Exempt Determination Letter (for nonprofits only)
- o IRS 990 Form from most recent tax year (for nonprofits only)
- Current list of Board of Directors, on letterhead, signed and dated by a certified official from the Board (this cannot be the Executive Director)
- o Assurances Certifications Disclosures

#### • Proposal Documents

- Proposal Abstract
- o Project Narrative (10-page maximum)
- o Budget Table
- o Budget Justification
- o Letters Commitment
- Staffing Plan
- o Organization Chart

- o Work Plan
- o Logic Model

#### 9.3 DEADLINE

Submit your application via EGMS by 6:00 p.m., on the deadline date of January 11, 2023. Applications will <u>not</u> be accepted after the deadline.

#### 10. PRE-APPLICATION MEETING

Please visit the Office of Grants Management Eventbrite page to learn the date/time and to register for the event.

The meeting will provide an overview of the RFA requirements and address specific issues and concerns about the RFA. Applicants are not required to attend but it is highly recommended. **Registration is required.** RFA updates will also be posted on the <u>District Grants Clearinghouse</u>.

Note that questions will only be accepted in writing. Answers to all questions submitted will be published on a Frequently Asked Questions (FAQ) document onto the District Grants Clearinghouse every three business days.

#### 11. GRANTEE REQUIREMENTS

If the applicant is considered for funding based on the results of the completion and receives a Notice of Intent to Fund and subsequently accepts grants award, the following requirements are in effect:

#### 11.1 GRANT TERMS & CONDITIONS

All grants awarded under this program shall be subject to the DC Health Standard Terms and Conditions. The Terms and Conditions are embedded within EGMS, where upon award, the applicant organization can accept the terms.

#### 11.2 GRANT USES

The grant awarded under this RFA shall be used exclusively to pay costs associated with the implementation of the grant. Payment requests will be monitored by DC Health to ensure compliance with the approved budget and work plan.

#### 11.3 CONDITIONS OF AWARD

As a condition of award, a successful applicant who is issued a Notice of Grant Award (NOGA) will be required to:

Commented [MC(4]: Check Deadline date

- Revise and resubmit a work plan and budget with justification in accordance with the approved scope of work and assignments prescribed by a DC Health Notice of Intent to Fund and any pre-award negotiations with assigned DC Health project and grants management personnel.
- Meet pre-award requirements, including submission and approval of required assurances and certification documents, documentation of non-disbarment or suspension (current or pending) of eligibility to receive local or federal funds.
- 3. Adhere to mutually agreed upon terms and conditions of a grant agreement and Notice of Grant Award issued by the Department of Health and accepted by the grantee organization. The NOGA shall outline the scope of work, standards, reporting requirements, fund distribution terms and any special provisions required by federal agreements.
- Utilize performance monitoring and reporting tools developed and approved by DC Health.

#### 11.4 INDIRECT COST

Indirect costs are costs that are not readily identifiable with a particular project or activity but are required for operating the organization and conducting the grant-related activities it performs. Indirect costs encompass expenditures for operation and maintenance of building and equipment, depreciation, administrative salaries, general telephone services and general travel and supplies. Grant awardees will be allowed to budget for indirect costs of no more than ten percent (10%) of total direct costs.

#### 11.5 INSURANCE

All applicants that receive awards under this RFA must show proof of all insurance coverage required by law prior to receiving funds.

DC Health reserves the right to request certificates of liability and liability policies pre-award and post-award and make adjustments to coverage limits for programs per requirements promulgated by the District of Columbia Office of Risk Management.

#### **11.6 AUDITS**

At any time or times before final payment and three (3) years thereafter, the District may have the applicant's expenditure statements and source documentation audited. Grantees subject to 2 CFR 200, subpart F rules must have available and submit as requested the most recent audit reports, as requested by DC Health personnel.

#### 11.7 Nondiscrimination in the Delivery of Services

In accordance with Title VI of the Civil Rights Act of 1964 (Public Law 88-352), as amended, no person shall, on the grounds of race, color, religion, nationality, sex, or political opinion, be

denied the benefits of, or be subjected to discrimination under, any program activity receiving funds under this RFA.

#### 11.8 QUALITY ASSURANCE

DC Health will utilize a risk-based management and monitoring assessment to establish a monitoring plan for the grantee. Grantees will submit interim and final reports on progress, successes, and barriers.

Funding is contingent upon the Grantee's compliance with terms of the agreement and progress in meeting milestones and targets outlined in the approved work plan and evaluation plan. All programs shall be monitored and assessed by assigned project and grants management personnel. The Grantee will receive a performance rating and subject to review at any time during the budget period.

A final performance rating shall be completed by DC Health and provided and held for record and use by DC Health in making additional funding or future funding available to the applicant. All performance reports are subject to review and oversight by the DC Health Office of Grants Management.

# 12. ATTACHMENTS

Attachment 1: Assurances Certifications and Disclosures

Attachment 2: Work Plan

Attachment 3: Budget Justification

Attachment 4: Budget Table

Appendix A: Minimum Insurance Requirements

#### APPENDIX A: MINIMUM INSURANCE REQUIREMENTS

#### **INSURANCE**

A. GENERAL REQUIREMENTS. The Grantee at its sole expense shall procure and maintain, during the entire period of performance under this contract, the types of insurance specified below. The Grantee shall have its insurance broker or insurance company submit a Certificate of Insurance to the PM giving evidence of the required coverage prior to commencing performance under this grant. In no event shall any work be performed until the required Certificates of Insurance signed by an authorized representative of the insurer(s) have been provided to, and accepted by, the PM. All insurance shall be written with financially responsible companies authorized to do business in the District of Columbia or in the jurisdiction where the work is to be performed and have an A.M. Best Company rating of A-/VII or higher. Should the Grantee decide to engage a subcontractor for segments of the work under this contract, then, prior to commencement of work by the subcontractor, the Grantee shall submit in writing the name and brief description of work to be performed by the subcontractor on the Subcontractors Insurance Requirement Template provided by the CA, to the Office of Risk Management (ORM). ORM will determine the insurance requirements applicable to the subgrantee and promptly deliver such requirements in writing to the Contractor and the CA. The Grantee must provide proof of the subcontractor's required insurance to prior to commencement of work by the subcontractor. If the Grantee decides to engage a subcontractor without requesting from ORM specific insurance requirements for the subcontractor, such subcontractor shall have the same insurance requirements as the Contractor.

All required policies shall contain a waiver of subrogation provision in favor of the Government of the District of Columbia.

The Government of the District of Columbia shall be included in all policies required hereunder to be maintained by the Grantee and its subcontractors (except for workers' compensation and professional liability insurance) as an additional insureds for claims against The Government of the District of Columbia relating to this grant, with the understanding that any affirmative obligation imposed upon the insured Grantee or its subcontractors (including without limitation the liability to pay premiums) shall be the sole obligation of the Grantee or its subcontractors, and not the additional insured. The additional insured status under the Grantee and its subcontractors' Commercial General Liability insurance policies shall be effected using the ISO Additional Insured Endorsement form CG 20 10 11 85 (or CG 20 10 07 04 and CG 20 37 07 04) or such other endorsement or combination of endorsements providing coverage at least as broad and approved by the PM in writing. All of the Grantee's and its subcontractors' liability policies (except for workers' compensation and professional liability insurance) shall be endorsed using ISO form CG 20 01 04 13 or its equivalent so as to indicate that such policies provide primary coverage (without any right of contribution by any other

insurance, reinsurance or self-insurance, including any deductible or retention, maintained by an Additional Insured) for all claims against the additional insured arising out of the performance of this Statement of Work by the Grantee or its subcontractors, or anyone for whom the Grantee or its subcontractors may be liable. These policies shall include a separation of insureds clause applicable to the additional insured.

If the Grantee and/or its subcontractors maintain broader coverage and/or higher limits than the minimums shown below, the District requires and shall be entitled to the broader coverage and/or the higher limits maintained by the Grantee and subcontractors.

- 1. Commercial General Liability Insurance ("CGL") The Grantee shall provide evidence satisfactory to the PM with respect to the services performed that it carries a CGL policy, written on an occurrence (not claims-made) basis, on Insurance Services Office, Inc. ("ISO") form CG 00 01 04 13 (or another occurrence-based form with coverage at least as broad and approved by the PM in writing), covering liability for all ongoing and completed operations of the Contractor, including ongoing and completed operations under all subcontracts, and covering claims for bodily injury, including without limitation sickness, disease or death of any persons, injury to or destruction of property, including loss of use resulting therefrom, personal and advertising injury, and including coverage for liability arising out of an Insured Contract (including the tort liability of another assumed in a contract) and acts of terrorism (whether caused by a foreign or domestic source). Such coverage shall have limits of liability of not less than \$1,000,000 each occurrence, a \$2,000,000 general aggregate (including a per location or per project aggregate limit endorsement, if applicable) limit, a \$1,000,000 personal and advertising injury limit, and a \$2,000,000 products-completed operations aggregate limit including explosion, collapse and underground hazards.
- 2. <u>Automobile Liability Insurance</u> The Grantee shall provide evidence satisfactory to the PM of commercial (business) automobile liability insurance written on ISO form CA 00 01 10 13 (or another form with coverage at least as broad and approved by the PM in writing) including coverage for all owned, hired, borrowed and non-owned vehicles and equipment used by the Contractor, with minimum per accident limits equal to the greater of (i) the limits set forth in the Contractor's commercial automobile liability policy or (ii) \$1,000,000 per occurrence combined single limit for bodily injury and property damage.
- 3. Workers' Compensation Insurance The Grantee shall provide evidence satisfactory to the PM of Workers' Compensation insurance in accordance with the statutory mandates of the District of Columbia or the jurisdiction in which the grant is performed.

Employer's Liability Insurance - The Grantee shall provide evidence satisfactory to the PM of employer's liability insurance as follows: \$500,000 per accident for injury; \$500,000 per employee for disease; and \$500,000 for policy disease limit.

All insurance required by this paragraph 3 shall include a waiver of subrogation endorsement for the benefit of Government of the District of Columbia.

- 4. Cyber Liability Insurance The Grantee shall provide evidence satisfactory to the PM of Cyber Liability Insurance, with limits not less than \$2,000,000 per occurrence or claim, \$2,000,000 aggregate. Coverage shall be sufficiently broad to respond to the duties and obligations as is undertaken by Grantee in this agreement and shall include, but not limited to, claims involving infringement of intellectual property, including but not limited to infringement of copyright, trademark, trade dress, invasion of privacy violations, information theft, damage to or destruction of electronic information, extortion and network security. The policy shall provide coverage for breach response costs as well as regulatory fines and penalties as well as credit monitoring expenses with limits sufficient to respond to these obligations. This insurance requirement will be considered met if the general liability insurance includes an affirmative cyber endorsement for the required amounts and coverages.
- 5. Medical Professional Liability The Grantee shall provide evidence satisfactory to the PM of a Medical Professional Liability policy with limits of not less than \$1,000,000 each incident and \$2,000,000 in the annual aggregate. The definition of insured shall include the Grantee and all Grantee's employees and agents. The policy shall be either (1) written on an occurrence basis or (2) written on a claims-made basis. If the coverage is on a claims-made basis, Contractor hereby agrees that prior to the expiration date of Contractor's current insurance coverage, Contractor shall purchase, at Contractors sole expense, either a replacement policy annually thereafter having a retroactive date no later than the effective date of this Contract or unlimited tail coverage in the above stated amounts for all claims arising out of this Contract.
- 6. Professional Liability Insurance (Errors & Omissions) The Grantee shall provide Professional Liability Insurance (Errors and Omissions) to cover liability resulting from any error or omission in the performance of professional services under this Contract. The policy shall provide limits of \$1,000,000 per claim or per occurrence for each wrongful act and \$2,000,000 annual aggregate. The Grantee warrants that any applicable retroactive date precedes the date the Grantee first performed any professional services for the Government of the District of Columbia and that continuous coverage will be maintained or an extended reporting period will be exercised for a period of at least ten years after the completion of the professional services.
- 7. <u>Sexual/Physical Abuse & Molestation</u> The Grantee shall provide evidence satisfactory to the PM with respect to the services performed that it carries \$1,000,000 per occurrence limits; \$2,000,000 aggregate of affirmative abuse and molestation liability coverage. Coverage should include physical abuse, such as sexual or other bodily harm and non-physical abuse, such as verbal, emotional or mental abuse; any actual, threatened or alleged act; errors, omission or misconduct.

This insurance requirement will be considered met if the general liability insurance includes an affirmative sexual abuse and molestation endorsement for the required amounts. So called "silent" coverage under a commercial general liability or professional liability policy will not be acceptable.

8. Commercial Umbrella or Excess Liability - The Grantee shall provide evidence satisfactory to the PM of commercial umbrella or excess liability insurance with minimum limits equal to the greater of (i) the limits set forth in the Grantee's umbrella or excess liability policy or (ii) \$2,000,000 per occurrence and \$2,000,000 in the annual aggregate, following the form and in excess of all liability policies. All liability coverages must be scheduled under the umbrella and/or excess policy. The insurance required under this paragraph shall be written in a form that annually reinstates all required limits. Coverage shall be primary to any insurance, self-insurance or reinsurance maintained by the District and the "other insurance" provision must be amended in accordance with this requirement and principles of vertical exhaustion.

#### B. PRIMARY AND NONCONTRIBUTORY INSURANCE

The insurance required herein shall be primary to and will not seek contribution from any other insurance, reinsurance or self-insurance including any deductible or retention, maintained by the Government of the District of Columbia.

- C. DURATION. The Grantee shall carry all required insurance until all grant work is accepted by the District of Columbia and shall carry listed coverages for ten years for construction projects following final acceptance of the work performed under this contract and two years for non-construction related contracts.
- D. LIABILITY. These are the required minimum insurance requirements established by the District of Columbia. However, the required minimum insurance requirements provided above will not in any way limit the contractor's liability under this contract.
- E. CONTRACTOR'S PROPERTY. Contractor and subcontractors are solely responsible for any loss or damage to their personal property, including but not limited to tools and equipment, scaffolding and temporary structures, rented machinery, or owned and leased equipment. A waiver of subrogation shall apply in favor of the District of Columbia.
- F. MEASURE OF PAYMENT. The District shall not make any separate measure or payment for the cost of insurance and bonds. The Grantee shall include all of the costs of insurance and bonds in the grant price.
- G. NOTIFICATION. The Grantee shall ensure that all policies provide that the CO shall be given thirty (30) days prior written notice in the event of coverage and / or limit changes or if the policy is canceled prior to the expiration date shown on the certificate. The Grantee shall provide the PM with ten (10) days prior written notice in the event of non-payment of premium. The Grantee will also provide the PM with an updated Certificate of Insurance should its insurance coverages renew during the contract.

H. CERTIFICATES OF INSURANCE. The Grantee shall submit certificates of insurance giving evidence of the required coverage as specified in this section prior to commencing work. Certificates of insurance must reference the corresponding contract number. Evidence of insurance must be submitted to the: Enterprise Grants Management System.

The PM may request and the Grantee shall promptly deliver updated certificates of insurance, endorsements indicating the required coverages, and/or certified copies of the insurance policies. If the insurance initially obtained by the Grantee expires prior to completion of the contract, renewal certificates of insurance and additional insured and other endorsements shall be furnished to the CO prior to the date of expiration of all such initial insurance. For all coverage required to be maintained after completion, an additional certificate of insurance evidencing such coverage shall be submitted to the CO on an annual basis as the coverage is renewed (or replaced).

- I. DISCLOSURE OF INFORMATION. The Grantee agrees that the District may disclose the name and contact information of its insurers to any third party which presents a claim against the District for any damages or claims resulting from or arising out of work performed by the Grantee, its agents, employees, servants or subcontractors in the performance of this contract.
- J. CARRIER RATINGS. All Grantee's and its subcontractors' insurance required in connection with this contract shall be written by insurance companies with an A.M. Best Insurance Guide rating of at least A- VII (or the equivalent by any other rating agency) and licensed in the District.